No.	Programme Element	Lead Council(s)	Resources	Tasks	Outputs	Original Completion Date	Revised completion date as at 12th May 2016	Notes
1	Programme Set Up	WODC- Cherwell from 1/7/15	Growth Board Programme Manager/ In-house staff	Prepare Detailed Project Plan, agree project leads, identify resources, and define steering and reporting arrangements	Detailed Project Plan for approval at February Growth Board	ongoing		Completed.
			Growth Board Programme Manager/ In-house staff	Recruit/Identify Strategic Planner to support the Growth Board Programme Manager	Fixed term/ seconded Strategic Planner	February 2015	May 2015	Completed.
			Growth Board Programme Manager/ In-house staff	Engage external expert Critical Friend to independently validate and comment on the programme at key stages	Critical Friend appointed	February 2015	May 2015	Completed.
			Growth Board Programme Manager/ In-house staff	Develop communications strategy and Growth Board website	Communication Strategy and Website Information	February 2015	February 2015	Completed.
			Growth Board Programme Manager/ In-house staff	Develop coordination and communication protocol	agreed coordination and communication protocol	May 2015	August 2015	Completed.
			Growth Board Programme Manager/ In-house staff	Develop a confidentiality protocol		n/a	October 2015	Completed.
2	Define Oxford's Unmet Need	OCityC	In-house staff/ Consultants	Detailed response from VOWH, SO and CDC on Oxford SHLAA (Cundall Review)	Cundall Report	November 2014		Completed.
			Critical Friend			February 2015	October 2015	Completed.
3	Strategic Options development to inform housing	WODC	Post SHMA project Team	Define scope of Strategic Options (i.e. size thresholds and essential criteria) and prepare standard information template (SHLAA compatible)	Scoping Paper and Standard Information Template	January 2015	March 2015	Completed.
	distribution	All Councils	all partners					
				Individual Districts generate aggregated Strategic Options	Strategic Options for all districts	March 2015	September 2015	Completed.
		All Councils	Post SHMA project Team/EOG	Check and Challenge workshop on Strategic Options list to ensure that all reasonable options have been included	Final Strategic Options list	March 2015	October 2015	Completed.
4	Sustainability and Strategic Options Assessment	OCountyC	Post SHMA project Team	Finalise brief and procure consultants for Sustainability Assessment	Develop Project Brief and appoint consultants	February 2015	November 2015	Completed.
		OCountyC		Study the draft report and assess the relative contribution of areas of land to the purposes of the Oxford Green Belt in order to identify the potential, or not, for development, and the case for additional areas to be added to the Green Belt.	Draft Report on Green Belt Study	June 2015	April 2016	completed, review is now part of spatial options testing framwork

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		OCountyC	Post SHMA project Team/Consultants	Establish spatial and sustainability assessment criteria and baseline	Agreed assessment criteria and baseline	June 2015	April 2016	
				Identify any strategic environmental constraints	Report on Strategic Environmental Constraints	June 2015	April 2016	completed and testing criteria agreed - this methodology will underpin the recommendations of the draft spatial options assessment report due on 11th May
				Identify any strategic infrastructure constraints	Report on Strategic Infrastructure Constraints	June 2015	April 2016	
				Identify any strategic water constraints	Report on Strategic Water Constraints	June 2015	April 2016	
				Assess Strategic Options for consistency with Strategic Economic Plan	SEP Consistency Paper	June 2015	April 2016	
				Infrastructure assessment of Strategic Options, including transport	Infrastructure analysis of Strategic Options	June 2016	April 2016	
				Assess landscape and heritage impact of Strategic Options	Landscape and heritage analysis of Strategic Options	June 2017	April 2016	
				High level viability assessment of Strategic Options and draft list for infrastrcuture testing	Report on viability assessment of Strategic Options	July 2015	April 2016	
		All Councils	Growth Board Project Team/ EOG/ Consultants	Check and Challenge workshop on emerging evaluation of Strategic Options	Revised Draft Sustainability Assessment Report and Revised Draft Report on Green Belt Study	July 2015	April 2016	completed
			20 0, Gorisanamo	finalise draft Spatial Options Assessment Report	final report for Board	July 2015	July 2016	
5	Infrastructure Delivery	OCountyC	Growth Board Project Team	Collate existing IDPs and evidence	develop a background comprehensive evidence base	March 2015	Januay 2016	Completed.
				Define scope of infrastructure assessment work and transport assessment/ modelling	Detailed Project Brief	March 2015	Januay 2016	Completed.
				Initial assessment of transport/accessibility of options	initial options report for spatial options workshop	July 2015	May 2016	Completed on the long list of options.
			I	consideration of a more detailed assessment of options and infrastructure needs/ requirements of the shortlisted options.	first draft of infrastructure report		June 2016	
		All Councils			Revised Draft Strategic Infrastructure Delivery Plan	July 2015	June 2016	date to be set in June
			Growth Board Project Team	Finalise Strategic Infrastructure Delivery Plan	Final Strategic Infrastructure Delivery Plan	July 2015	July 2016	
6	Complete final reports for Growth Board	All Councils		Report on final conclusions on spatial options assessment and infrastructure implications and recommendations on housing distribution between districts and implications for 5 year housing land supply	Report to Growth Board	July 2015	August 2016	
			Growth Board Project Team/EOG	Check and Challenge workshop on reports recommendations	Revised Report to Growth Board	August 2015	September 2016	
			Growth Board	Growth Board consider recommendations and decide housing distribution between districts	Agreed position on housing distribution	September 2015	Mid September 2016	
			Growth Board Project Team	Publish statement of cooperation setting out agreed distribution	Revised Statement of Cooperation	September 2015	End of September 2016	
7	High level Strategic Habitat Regulations Assessment	TBC	Growth Board Project Team	Prepare brief and procure consultants	Project Brief		May 2016	High level screeing to be
				Screening of Recommended Strategic Options	HRA Screening of Strategic Options Report		May 2016	completed alongside spatial options assessment project
				Appropriate Assessment (if required)	Appropriate Assessment		tbc	This task will commence alongside Local Plan reviews
	Water Cycle Strategy	Vale/South	Growth Board Project Team	Prepare brief and procure consultants	Project Brief		tbc	This project will commence
			Consultants	Prepare Water Cycle Strategy	Water Cycle Strategy	tbc	tbc	alongside Local Plan reviews